



Sustainable Procurement Policy

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Sustainability

1. Document Information

Document Title:	Sustainable Procurement Policy
Document Owner:	Alessandra Maldera
Function:	Sustainability
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File Reference:	SUS-POL-03

2. Document Control

Version	Date	Name	Position	Amendment
1.0	20/08/2026	Alessandra Maldera	Sustainability Manager	Document created

3. Document Review / Approval

Name	Position	Department	Date	Review / Approve
Natalie Sykes	Head of Corporate Responsibility	Sustainability	24/08/2026	Review
Jeff Prior	Senior Procurement Manager	Procurement	09/09/2026	Review
Kerrie Kemp	Director of Event & Venue Experience	Operations	04/09/2026	Review

Jeremy Rees	Chief Executive Officer	Executive	11/09/2026	Approve
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4. Associated Documentation

Document No.	Document Title
SUS-POL-01	Sustainability Policy
External	Modern Slavery Statement
External	Supplier Code of Conduct
FIN-POL-01	Procurement Policy (internal)
SUS-STA-01	Sustainable Procurement Standards (internal)

5. Type of Policy

Corporate	☐
Operational	☐
Public	☒

6. Policy interfaces with the following areas

All	☒	Energy	☐	Finance & Procurement	☐	Rigging	☐
Attractions & Live Events	☐	Event Management	☐	Health & Safety	☐	Security	☐
AV	☐	Exhibitions	☐	HR / Workforce	☐	Sustainability	☐
C&E	☐	Exhibitor Services	☐	Marketing & Comms	☐	Traffic & Parking	☐
Cleaning & Waste	☐	F&B	☐	Media	☐	Transport	☐
Crowd Management	☐	Facilities	☐	Medical	☐		☐

7. Policy interfaces with the following external entities

External Entities
All external stakeholders (published policy), suppliers, contractors, venue partners

8. Policy applies to the following locations.

All	☒	Boulevard	☐
Event Halls	☐	Maritime Suite	☐
Platinum Suite	☐	Chapters	☐
Capital Suite	☐	External Areas	☐

9. Policy applies to the following users

All	☐	Organisers	☒	Visitors	☐	Exhibitors	☐
Excel Staff	☒	Workforce (Excel)	☒	Event Contractors	☐	Non-event Visitors	☐

Background	☐						
Pedestrians							

10. Limitations and Exclusions

Exclusions
n/a

11. Purpose

The purpose of this policy is to ensure that environmental, social and governance (ESG) considerations are integrated into procurement activities and supply chain management across Excel London. The policy supports responsible purchasing decisions that deliver value for money while minimising environmental impacts, promoting social responsibility and supporting sustainable economic outcomes.

12. Scope & Objectives

This policy applies to all employees involved in purchasing, procurement, supplier selection, contract management and the procurement of goods and services on behalf of Excel.

The objectives of this policy are to:

- Integrate sustainability into procurement activities and decision-making.
- Promote responsible and ethical supply chain practices.
- Reduce adverse environmental, social and economic impacts.
- Support compliance with ISO 20121 and ISO 14001 principles.
- Promote supplier engagement on ESG issues.
- Encourage continual improvement throughout the supply chain.
- Incorporate lifecycle thinking into procurement decisions.

13. Policy Rationale

Excel recognises that procurement is a powerful tool for organisations seeking to operate responsibly, contribute to sustainable development and support the achievement of the United Nations Sustainable Development Goals (SDGs). Through the goods and services we purchase, we have an opportunity to influence environmental, social and economic outcomes across our value chain.

As a leading venue for events, conferences and exhibitions, we recognise that procurement decisions can have both positive and negative impacts on people, communities and the environment. By embedding sustainability considerations into procurement activities, supplier relationships and contract management, we seek to reduce adverse impacts, support sustainable event delivery and create long-term value for stakeholders.

14. Policy Statement

Excel is committed to integrating sustainability into procurement activities across its operations and supply chain. As part of our commitment to sustainable event management, we work collaboratively with



suppliers, contractors and partners to improve environmental, social and governance (ESG) performance and support more sustainable outcomes throughout the event lifecycle.

We seek to procure goods and services from organisations that meet our legal, ethical and responsible business expectations, while supporting the objectives of our Responsible Business Strategy and wider sustainability commitments.

Suppliers and contractors are expected to demonstrate appropriate standards of ESG performance and compliance with relevant legislation and industry requirements. As part of supplier onboarding and review processes, suppliers will be asked to provide policies, certifications and supporting evidence relating to their ESG performance.

Responsibility for implementing this policy sits across the organisation, supported by the Procurement and Sustainability teams and aligned with Excel's Responsible Business governance framework.

We will work with suppliers and contractors to promote continual improvement in ESG performance, with a particular focus on climate change, resource efficiency, waste reduction, human rights, ethical business practices and responsible supply chain management.

When making procurement decisions, we will consider whole-life impacts and value, including environmental performance, resource use, durability and end-of-life management where relevant and proportionate.

Where appropriate, we will seek to create wider social and economic value through our procurement activities by supporting local businesses, SMEs, social enterprises and opportunities that contribute positively to the communities in which we operate.

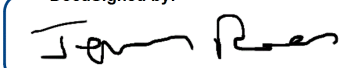
Excel will achieve its sustainable procurement objectives through commitments to:

- **Accountability:** We will be accountable for our impacts on society, the economy and the environment. In the context of procurement, we will consider a life cycle perspective on goods and services and include sustainable development considerations when assessing tender submissions throughout the procurement cycle.
- **Transparency:** We will be transparent in decisions and activities that impact the environment, society and the economy. In the context of procurement, this includes being transparent in procurement decisions and activities and encouraging suppliers to be transparent.
- **Ethical behaviour:** We will behave ethically at all times and promote ethical behaviour throughout its supply chains.
- **Full and fair opportunity:** We will avoid bias and prejudice in all procurement decision-making. All suppliers, including local suppliers and small and medium-sized enterprises (SMEs), will have a full and fair opportunity to compete.
- **Respect for stakeholder interests:** We will respect, consider and respond to the interests of stakeholders impacted by procurement activities.
- **Respect for the rule of law and international norms of behaviour:** We will seek to identify any violations throughout our supply chains. We will actively encourage suppliers to comply with applicable laws and internationally recognised standards and will assess and address compliance issues as appropriate.
- **Respect for human rights:** We will respect internationally recognised human rights and maintain a zero-tolerance approach to modern slavery, forced labour and child labour throughout our supply chains.



- **Innovative solutions:** We will seek solutions to support our sustainability objectives and encourage innovative procurement practices that promote more sustainable outcomes throughout the supply chain.
- **Focus on needs:** We will review demand, purchase only what is needed and seek more sustainable alternatives.
- **Integration:** We will ensure that sustainability is integrated into procurement practices to maximise sustainable outcomes.
- **Analysis of all costs:** We will consider the costs incurred over the life cycle, value for money achieved, and the costs and benefits for society, the environment and the economy resulting from procurement activities.
- **Continual improvement:** We will work towards continually improving our sustainability practices and outcomes and encourage organisations within our supply chains to do the same. Excel is committed to providing the necessary resources and training for those involved in procurement and the delivery of events.

This policy is publicly available and communicated to employees, suppliers, contractors, partners and other interested stakeholders. The policy will be reviewed annually and updated as necessary to reflect changes in legislation, stakeholder expectations, organisational priorities and the requirements of our management systems and Responsible Business Strategy.

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Date: 11 September 2026	Signed: Jeremy Rees, Excel London CEO